

Business Case

"Development of a Turnaround Concept"

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Industry	Wholesale
Functional Practices	Corporate Strategy
Client Description	The client can be described as an agriculture producing, processing and transportation company. The client is concerned with the provision of agricultural services, the EU-wide freight transport and trade of agricultural products and (animal) feed.
Mandate	The client invested approximately $\in 2$ million in a grain warehouse with cleaning and drying assets. Unexpected circumstances caused additional costs of approximately $\in 400$ thousand without adequate long-term funding, thus at the expense of short-term liquidity. In addition, the general economic recession within the transport industry led to a tight liquidity situation for the client. A turnaround and financing concept of the outstanding debt was requested.
Methodology & Achievements	 Performed analysis of the company's situation in terms of: <i>a) the legal and organizational conditions;</i> <i>b) the economic performance;</i> <i>c) the financial ratios;</i> <i>d) the available assets and the outstanding debt</i> Prepared a report regarding conclusions concerning the ongoing concern of the company Defined the drivers and options to secure the future of the company Developed a restructuring concept according to the German restructuring standard IDW S6 Set up an action and monitoring plan Met the goal of the turnaround of the company within six months



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